2015 was the most successful year in PCI’s history as we helped transform the lives of more than 19 million people around the world and expanded our program reach not just in terms of size, but more importantly in terms of quality.

True to our mission, PCI continues to make a significant difference in some of the world’s most vulnerable communities by strengthening families and communities to transform their own lives and achieve their full potential.

Over the past year, we were a leader in the Ebola response in Liberia; kicked off our largest program ever in Malawi to improve agriculture yields and maternal/child health and nutrition in the most rural areas of the country; received a second round of funding from the Bill & Melinda Gates Foundation in India to empower even more women to care for themselves and their families; and expanded programming in many other countries.

PCI is also playing a very important role as a thought leader in the global development community with innovative commitments at the Clinton Global Initiative, a congressional briefing on Capitol Hill for World Prematurity Day and a rigorous discussion on public-private partnerships with the prestigious Brookings Institution.

PCI is poised to do even more in the years to come, rolling out our most ambitious strategic plan ever with a goal of deepening our impact to help transform millions of more lives by 2020. Our theme is Innovation for Impact.

But none of this would be possible without the hard work and dedication of our staff and volunteers, strong collaboration with partners and the support of our donors. Thank you for making our work possible and for partnering with us to work with communities to enhance health, end hunger and overcome hardship around the globe.
Over 50 years ago, a young physician in San Diego was called late one night to an emergency in Tijuana as a three-year-old girl and her one-year-old brother were dying of pneumonia. With no proper medical equipment, he made a steam tent with a kerosene burner and saved the lives of those two children.

PCI was born that night as our founder, Dr. James Turpin, saw the impact he could have in meeting the needs of children in the developing world. Over the years, PCI has stayed true to that noble cause and today we are working in 15 countries around the world, impacting the lives of millions by fighting diseases like HIV/AIDS, teaching mothers the importance of nutrition and helping families survive and prepare for natural disasters.

Innovation was at the heart of Dr. Turpin’s invention that night, and it has remained a cornerstone of PCI’s work since 1961. This past year was no exception, and that is why I am pleased to present our 2015 Annual Report, Innovation for Impact.

This year represents a turning point for PCI as we updated our mission and vision as an organization to focus our work and redouble our efforts to ensure the results of our programs continue in the communities we serve long after we have gone.

On behalf of the Board of Directors, thank you for your partnership and support of our work this past year, and we look forward to continuing to impact our world with you in the years to come.

AMBASSADOR GADDI H. VASQUEZ
CHAIR, PCI’S BOARD OF DIRECTORS

In the coming four years, PCI aims to significantly increase our impact, our influence and our resources to help transform the lives of the poorest and most vulnerable people in the world every year.

How will we achieve this?
Together with our partners, PCI is advancing how we create, measure and scale meaningful change for lasting impact. We’re driving innovation that sustains real and measurable change in the lives of people who face the greatest needs. And, through rigorous measurement, we ensure that solutions can grow with communities and remain effective long after we leave.

Achieving PCI’s vision, mission and 2020 goal will be directly linked to five key drivers of transformative change:
1. Innovations in Programs and Operations
2. Strengthened Local Capacity
3. Social and Economic Empowerment of Women
4. Sustainable Impact, Rigorously Measured
5. Program Quality

Our 2015 annual report demonstrates how we are integrating these drivers into our country programs throughout the world.

And as the global landscape continues to evolve, we have realized our need for renewed focus on what we do and why we do it. This year, we have refreshed our mission and vision to match our core strengths. Building on the inherent potential within communities:

PCI’s mission is to empower people to enhance health, end hunger and overcome hardship.

This statement better aligns and strengthens us for the future and will guide us as we work to achieve our vision:

The most vulnerable people in the world will have the power to lift themselves out of poverty and to create vital, healthy lives for their families and communities now and for the future.

Our mission and vision are a continued promise to the communities we partner with and to our donors to ensure individuals and families have the tools they need to tackle their greatest challenges today and tomorrow.

Image: Ethiopia, Rudi Dandara
Many brides in Bangladesh start their married life sharing a home not just with their husbands, but also with their in-laws. As the newest additions to their families, these women often have very little say in making decisions about their health, nutrition and their own motherhood.

To improve health, nutrition and food security in Bangladesh, PCI helped form Care Group Trios through a USAID-funded program. This innovative model adds father and grandmother Care Groups in addition to mother groups to provide a more supportive and holistic approach to improving health of the entire family.

Sultana and her family are actively involved in our Care Group program in Bangladesh, where they learn about health, nutrition and hygiene. She became a Mother Leader, and her family members were so supportive that her husband and mother-in-law became a Father Leader and a Grandmother Leader. The three now work together to help their community and have grown stronger as a united team.

Sultana’s mother-in-law has become very involved in the Care Group program and works closely with the other Grandmother Leaders in her community. She also helped Sultana during her pregnancy. When her son grew ill, Sultana, her husband and her mother-in-law jointly decided to take the baby to the hospital. The little boy got better thanks to his three caregivers working together to make the best decisions for his health. Over the life of the program, we found a 45 percent decline in the prevalence of underweight children when their families were involved in Care Groups.

More than 43,000 households participated in Bangladesh, helping to achieve food security and improved nutrition in the communities. The innovative approach of Care Group Trios enables all key decision makers in the household to have a voice in the family’s health and ultimately strengthens entire communities.

PCI worked with more than 43,000 families in Bangladesh to improve health, nutrition and hygiene, resulting in a 45 percent decline in the prevalence of underweight children.
A RESILIENT AND HOPEFUL FUTURE FOR LIBERIA

Local Capacity Strengthening

West Africa experienced the largest outbreak of Ebola ever last year. From the earliest days of the spread of the disease, PCI’s goal was to stop the epidemic in its tracks at the community level and strengthen Liberia’s health system to handle future shocks.

To do so, we worked hand-in-hand with local Liberian health partners and communities to fight the disease.

With generous support from USAID’s Office of Foreign Disaster Assistance, we managed the Ganta Ebola Treatment Unit (ETU) in close partnership with the Liberian Ministry of Health and Social Welfare.

PCI’s work slowed the spread of the Ebola virus through Nimba County, isolated existing cases, provided high-quality medical care, and supported ongoing outreach programs in the community to families like Fatu’s.

When Fatu’s father got sick, she took care of him. But as his symptoms worsened, he was sent to a local hospital. Fatu learned that her father had Ebola. Two weeks later, she developed the same symptoms as her father. She immediately called the county health team, and they took her to the ETU, where she received life-saving care and treatment.

Fatu’s experience with Ebola motivated her to become part of PCI’s community outreach team. She then helped community members understand Ebola and trust that a cure was possible so survivors were welcomed back into their homes and neighborhoods.

Our commitment to support the Nimba County health team never wavered. Over 2,300 people were screened for Ebola and the ETU directly and indirectly benefited over 200,000 people in the region.

Our ETU was the only one in the country staffed fully by professionals from Liberia. The staff trained personnel in every health facility in the county on infection control and prevention, leaving Liberia with a well-trained and prepared cadre of medical staff who can be called on in the case of another outbreak.

During the darkest days of the Ebola epidemic, PCI went into some of the hardest hit areas of Liberia, and more than 90 percent of the communities where we worked remained Ebola-free.

Image: Liberia, Janine Schooley
PARTNERSHIPS FOR GOOD:
WOMEN EMPOWERED
AND SOLAR SISTER
Social and Economic Empowerment of Women

PCI empowered more than 438,000 women around the world to realize their potential, earn a solid income to provide for their families and become leaders in their communities.

Women are effective agents of change in their communities, and through our Women Empowered (WE) program, we have seen firsthand how important economic empowerment is. But looking beyond dollars and cents, advancing social capital and opportunities for women is as critical to alleviating poverty and improving lives.

In collaboration with Solar Sister, a partner that empowers women entrepreneurs to sell solar powered lights and cleaner cook stoves to their communities, PCI is applying WE’s Wealth Generation Pathways to improve women’s standing in communities.

Wealth Generation Pathways integrates our WE savings-led groups with private organizations to create access for women entrepreneurs to multiply their income at a greater rate. Higher income equals a better quality of life and a stronger social standing for these women, their families and communities. At the same time, clean energy leads to better health and education.

Zuhura is a WE member and social entrepreneur in Tanzania who purchased portable solar lights and energy-saving cook stoves through her local Solar Sister who is also a WE member. The savings by switching to clean energy is helping Zuhura expand her personal business selling secondhand clothing and provide for her six children.

PCI empowered more than 438,000 women around the world to realize their potential, earn a solid income to provide for their families and become leaders in their communities.
EMPOWERING COMMUNITIES TO END HUNGER

Sustainable Impact, Rigorously Measured

PCI teaches families and communities how to provide for themselves with the latest and most effective farming techniques and ensures local ownership of programs long after we are gone.

PCI has a rich legacy in achieving and measuring sustainable results to strengthen families and communities to provide for themselves. Ensuring local ownership and sustainability readiness are key in all of our programs.

In partnership with the U.S. Department of Agriculture’s Food for Education (FFE) program, we ensure more than 200,000 school children in Guatemala, Nicaragua and Tanzania receive a nutritious daily meal so they can concentrate on their studies, and not on their empty stomachs.

A school meal is often the only guaranteed source of nutrition a student receives and acts as a big incentive for parents to keep their children in the classroom.

Consolata is one of the nearly 100,000 children participating in PCI’s FFE program in Tanzania. This 11-year-old lives with her five siblings, father, mother and grandmother. Four days a week, she receives a nutritious meal of rice and beans at school to help her concentrate on her studies.

PCI goes beyond simply providing a meal though. We teach families and communities how to provide for themselves with more effective farming and food storage techniques, as well as share how to increase crop yields and improve food security, health education, hygiene and sanitation.

To ensure a school feeding program can be sustained beyond the life of the project, PCI’s FFE program design includes tailored technical assistance for each school and collaboration with local officials and farmers to guarantee long-term success.

PCI developed a strategy to measure and quantify sustainability in each of the 294 Tanzanian schools currently participating in our FFE programs. It identifies areas where schools require additional capacity building and investment in order to prepare them to graduate from the program.

This sustainability strategy was first applied to our Bolivia program with municipal governments trained by PCI to procure food from local markets and ensure proper storage and handling.

Today these 52 Bolivian municipalities continue to provide daily meals to over 110,000 Bolivian children. The lessons learned are now being applied to our programs in Guatemala, Tanzania and Nicaragua to ensure children continue to receive nutritious meals and communities can provide for themselves.
PCI is partnering with the government of Bihar, India, to impact the lives of 15 million women and families by 2020, improving their health, nutrition and ability to provide for themselves.

That is the kind of innovative quality we have worked to achieve in our Parivartan program—a unique collaboration between PCI and the government of Bihar, India, supported by a grant from the Bill & Melinda Gates Foundation.

Parivartan means transformation in Hindi, and the program’s approach is designed to do just that, integrating maternal and child health, nutrition and family planning interventions into local groups of 15 to 20 mothers.

PCI’s approach to Program Quality allows the Parivartan team to regularly identify what targets are lagging behind and create discussions around the causes and potential solutions. This analysis has led to quick adjustments to how the program is being implemented on the ground and how families like Tabassum’s are benefiting from improved Program Quality.

Tabassum’s family is landless, her husband runs a small shop that makes quilts and mattresses and she has four children. When Tabassum was first introduced to Parivartan, she was hesitant about joining a community group, but did so with the encouragement of women in her village.

Through the program, Tabassum has not only learned about antenatal care, birth preparedness and newborn care, but also the power of savings. She received and repaid a loan of 20,000 Rupees to expand her husband’s business and further secure her family’s financial future.

Now the government of Bihar is partnering with PCI to work with 15 million women and families by 2020. That’s good news for families like Tabassum’s.

PCI’s comprehensive and systematic approach to Program Quality enables us to deliver programs that add value to people’s efforts to transform their own lives and allows for greater, widespread impact on global poverty and poor health.
PCI is working in 15 countries around the world, impacting the lives of millions fighting diseases like HIV/AIDS, teaching mothers the importance of nutrition and helping families survive and prepare for natural disasters.

PCI’s programs benefited over 19 MILLION people last year.

PCI’s Women Empowered (WE) program doubled last year to more than 2,900,000, with women investing over $2.9 million in their businesses and their families’ futures.

PCI is transforming high risk urban areas into resilient, safe and productive communities that will benefit 80,000 people.

In partnership with coffee giant Keurig Green Mountain, PCI has focused on improving coffee yields, which has helped increase the incomes of two-thirds of farming families by at least 10 percent.

In Tanzania, PCI is partnering with the U.S. Department of Agriculture to feed nearly 100,000 children while they’re at school, keeping them in the classroom and improving their ability to learn.

In Indonesia, PCI provided more than 70,000 people with training on how to prepare for disasters and adapt to climate change.

PCI prevented cervical cancer in 3,200 women through screenings and immediate treatment.

Through its partnership with the U.S. Department of Agriculture, PCI is helping over 1,000 Malawian entrepreneurs start their own businesses.

In India, PCI, in partnership with the government of Bihar and the Bill & Melinda Gates Foundation, has improved exclusive breastfeeding by almost 30 percent for mothers and their infants participating in our self-help groups.

In Bangladesh, more than 280,000 mothers learned better techniques for feeding infants and young children, giving a new generation of Bangladeshis a healthy start at life.

Through its partnership with the U.S. Department of Agriculture, PCI is helping over 1,000 Malawian entrepreneurs start their own businesses.

Through a partnership with the U.S. Department of Agriculture, PCI is helping over 1,000 Malawian entrepreneurs start their own businesses.

PCI’s Healthy Childhood, Healthy Futures program benefited nearly 10,000 children in Tanzania, improving child malnutrition.

In Peru, PCI has been working with local coffee cooperatives to provide women in Haiti with the skills and knowledge to build their livelihoods through our Women Empowered (WE) program.

More than 16,000 women in Bolivia have collectively saved over $900,000 through our Women Empowered (WE) program, increasing their self-esteem, leadership and sense of possibility for change.

In India, PCI, in partnership with the government of Bihar and the Bill & Melinda Gates Foundation, has improved exclusive breastfeeding by almost 30 percent for mothers and their infants participating in our self-help groups.

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In Tanzania, PCI is partnering with the U.S. Department of Agriculture to feed nearly 100,000 children while they’re at school, keeping them in the classroom and improving their ability to learn.

In Malawi, more than 250,000 Malawians will benefit from PCI’s Njira project, which aims to improve food security and disaster preparedness for vulnerable families.

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In Tanzania, PCI is partnering with the U.S. Department of Agriculture to feed nearly 100,000 children while they’re at school, keeping them in the classroom and improving their ability to learn.
INNOVATION
is change that unlocks new value.

-JAMIE NOTTER

2015 Financial Highlights

<table>
<thead>
<tr>
<th>FY2015</th>
<th>FY2014</th>
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<tbody>
<tr>
<td>SUPPORT AND REVENUE</td>
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<td>Cash Support</td>
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*Unspent temporarily restricted funds are carried forward and therefore may produce deficits in the years when expended. Included in management and general costs are $2,597,000 and $2,100,000 in programs support costs during the years ended September 30, 2015 and 2014, respectively.

Complete audited financial statements can be found on PCI’s website.

**The significant increase in PCI’s revenue in Fiscal Year 2015 is in part due to our leadership role in responding to the Ebola crisis in West Africa. PCI was privileged to be on the frontlines of this fight with the U.S. Agency for International Development (USAID).
Thank you to our donors.

The achievements of PCI would not be possible without the support of the individuals, foundations, corporations, governments and partners that believe in and invest in our programs. The following donor listing recognizes those who supported PCI with cumulative donations of $500 or more during the 15-month period of October 1, 2014 through December 31, 2015.

If we inadvertently omitted your name from our list of donors or if you would like to be listed differently of donors or if you would like to be listed differently, please let us know so that we can rectify the error. You may do so by contacting Amy Williams at arwilliams@pciglobal.org.

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$500-$999
Anonymous

DONOR SPOTLIGHTS

Larry and Jan Pritts
Larry and Jan Pritts have been part of the PCI family for more than four decades. Jan worked on numerous Walks for Hand in the U.S. and around the world, spending a significant amount of time and energy on PCI projects in Zanzibar that are especially close to their hearts. We are honored they consider their involvement with PCI to be life-changing, and we are grateful they have helped us make a difference in the lives of millions of children around the world.

Chris and Rebecca Twomey
Chris and Rebecca Twomey have been PCI supporters for more than 20 years. Chris has served on PCI’s Board of Directors, lending his business acumen and considerable talent to the Audit and Finance Committees. He and Rebecca have supported our Walks for Water and Hands Across Borders galas for many years and have visited PCI programs, seeing how far their dollars go in the field. This year, they took their three young daughters to visit PCI programs in Guatemala, introducing thousands of young people throughout the Midwest to community engagement and philanthropy.

Image: Mexico, Jeffrey Lamont Brown.
belief in our mission will live on. Dr. Carlyn Halde, a professor of medicine in the Department of Internal Medicine at the University of California, San Francisco Bay Area, which offered its time and other key initiatives.

Lidia has been instrumental in supporting the San Diego Foundation. Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way, Southwest has donated essential in-kind resources to our work and facilitated the way.

CUBIC CORPORATION has been a friend to PCI since our earliest days when Cubic’s founder, the late Walter J. Zable, joined a group of benefactors to back PCI founder Dr. Jim Turpin and his mission to bring health and hope to vulnerable people around the world. Walter C. Zable continued the tradition since then, Cubic has graciously underwritten many events, including our flagship Hands Across Borders gala as well as our Walk for Water. Cubic Corporation is a valued partner of PCI and an important ambassador for PCI in our community.

SOUTHWEST AIRLINES has been a corporate partner and PCI sponsor for more than 15 years, helping us touch the hearts and lives of millions around the world. With Lida Martinez, their Manager of Corporate Community Affairs, leading the way. Southwest has donated essential in-kind resources to our work and facilitated introductions to important partners, media and like-minded organizations. Lida has been instrumental in supporting our U.S. Border Programs in San Diego, our Annual Hands Across Borders gala and other key initiatives.
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Randall Ward
Lee and Shari Weinstein
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Mobilizing Youth for Community Transformation

Nicaragua’s expansive Caribbean coastline and border with Honduras contribute to the country’s struggle with the drug trade, leaving the youth especially vulnerable.

With support from the U.S. Department of State, PCI’s POSSibilities (Peace, Opportunity, Security) project is bringing together local Nicaraguan NGOs and universities to educate and engage community leaders, business owners, women’s groups, journalists and young people to make their neighborhoods more resilient against drug trafficking. A special effort to involve the youth is helping in the fight against drugs there and in the U.S.

Mike, a 20-year-old from Puerto Cabezas, Nicaragua, has been an active participant in transforming his community. Mike had a violent streak and was abusive in his relationships, but after attending workshops on leadership, conflict resolution, human rights, and drug prevention, his eyes were opened to a new way of living life.

He became a youth promoter who took the different themes learned in the workshops and educated his peers. Mike and more than 400 other youth promoters have now reached thousands of young people in the area, helping to combat the region’s problem with drugs and violence. Many of these youth leaders are also actively engaged in efforts to map out risks and assets in their communities and devise solutions, such as installing street lighting in areas highly susceptible to crime.

Programs like this are equipping the next generation of leaders, like Mike, with the tools they need to make their communities stronger, safer and more resilient against violence and drug trafficking.